

Supporting Documents

This section provides links and other supporting documents that contributed to the development of the IHS Strategic Plan FY 2019-2023.

Initial Draft Framework

In September 2017, the IHS initiated tribal consultation and urban Indian confer and gathered feedback from IHS staff on the [Initial Draft Framework](#).

Draft IHS Strategic Plan

In July 2018, the IHS issued the [Draft Strategic Plan in the Federal Register](#). The draft plan is based on the feedback received from 150 Tribes, Tribal Organizations, Urban Indian Organizations, IHS Staff and recommendation from the IHS Strategic Planning Workgroup as described below.

A summary of the comments received on the draft IHS Strategic Plan is available in the [IHS Response to Comments on the draft IHS Strategic Plan FY 2018-2022](#) [PDF - 303 KB] .

HHS Strategic Plan

The IHS developed the draft IHS Strategic Plan based on the format of the [U.S. Department of Health and Human Services \(HHS\) Strategic Plan for Fiscal Years \(FY\) 2018-2022](#). The IHS used a process similar to the development of the HHS Strategic Plan including use of goals, objectives and strategies; environmental scans; Strengths, Weaknesses, Opportunities, and Threats (SWOT) analysis; and workgroup participation.

Other Source Documents

The IHS used several document to inform the development of the IHS Strategic Plan FY 2019-2023. Please see the list of [IHS Strategic Plan Resource Documents](#) [PDF - 146 KB].

Stakeholder Input

Throughout the development of the IHS Strategic Plan, IHS has requested ongoing feedback.

- The timeline (see section below) lists all strategic plan related activities.
- The IHS Response to Comments summarizes the comments received on the draft IHS Strategic Plan as published in the Federal Register.
- Comments on the Initial Draft Framework received by October 31, 2017 are in the Strategic Plan comments summaries section below.

IHS Strategic Planning Workgroup

- The workgroup reviewed the comments summaries. For more information, see the workgroup meeting summaries section below.

Strategic Plan Comment Summaries

- [Comments Received 10-12-2017](#) [PDF - 95 KB]
- [Comments Received 10-20-2017](#) [PDF - 124 KB]
- [Comments Received 10-27-2017](#) [PDF - 110 KB]
- [Comments Received 11-3-2017](#) [PDF - 205 KB]

Workgroup Meeting Summaries

Workgroup: The IHS Strategic Planning Workgroup includes IHS staff at the Area, Service Unit, and Headquarters levels and Tribal leaders or their designees. The workgroup reviewed comments received from 150 Tribes, Tribal Organizations, Urban Indian Organizations and IHS staff on the initial framework and suggested strategies during six meetings over a 3-month period.

- **Meeting 1 – November 14, 2017**
 - [Meeting Summary](#) [PDF - 177 KB]
 - [Meeting Agenda](#) [PDF - 57 KB]
 - [Process to Date Presentation](#) [PDF - 236 KB]
 - [Workgroup Charge and Process Presentation](#) [PDF - 219 KB]
 - [IHS 2017 Strategic Planning Framework Presentation](#) [PDF - 340 KB]
 - [Workgroup Discussion Presentation](#) [PDF - 247 KB]
 - [Strategic Plan Comment List](#) as of 11/06/2017 [PDF - 171 KB]
- **Meeting 2 – November 29, 2017**
 - [Meeting Agenda](#) [PDF - 53 KB]
 - [Workgroup Charge Presentation](#) [PDF - 388 KB]
 - [Review Process Presentation](#) [PDF - 148 KB]
 - [Meeting 3 Preparation Presentation](#) [PDF - 155 KB]
 - [Suggested Strategies](#) as of 11/28/2017 [PDF - 137 KB]
 - Workgroup Meeting Summaries
 - [Goal 1](#) [PDF - 152 KB]
 - [Goal 2](#) [PDF - 144 KB]
 - [Goal 3](#) [PDF - 152 KB]
- **Meeting 3 – December 13, 2017**
 - [Meeting Agenda](#) [PDF - 63 KB]
 - [Meeting 3 Overview](#) [PDF - 209 KB]
 - Workgroup Meeting Summaries
 - [Goal 1](#) [PDF - 216 KB]
 - [Goal 2](#) [PDF - 207 KB]
 - [Goal 3](#) [PDF - 169 KB]
- **Meeting 4 – January 10, 2018**
 - [Meeting Agenda](#) [PDF - 56 KB]
 - [Meeting 4 Overview](#) [PDF - 154 KB]
 - Workgroup Meeting Summaries
 - [Goal 1](#) [PDF - 137 KB]
 - [Goal 2](#) [PDF - 134 KB]
 - [Goal 3](#) [PDF - 123 KB]
- **Meeting 5 – January 17, 2018**
 - [Meeting Agenda](#) [PDF - 56 KB]
 - [Meeting 5 Overview and Homework](#) [PDF - 155 KB]
 - Workgroup Meeting Summaries
 - [Goal 1](#) [PDF - 147 KB]

- [Goal 2](#) [PDF - 125 KB]
 - [Goal 3](#) [PDF - 146 KB]
- **Meeting 6 – February 1, 2018**
 - [Meeting Agenda](#) [PDF - 57 KB]
 - [Meeting 6 Overview](#) [PDF - 175 KB]
 - [Workgroup Meeting Summary](#) [PDF - 118 KB]

Timeline

A timeline of IHS Strategic Plan activities is listed below.

2019

- **February 27:** IHS releases [IHS Strategic Plan FY 2019-2023](#) [PDF - 1.54 MB]
- **February 27:** IHS issues [letter to Tribal leaders](#) and [Urban Indian Organization leaders](#)
- **February 28:** IHS Strategic Plan FY 2018-2022 issued in the [Federal Register](#).

2018

- **January 10:** Workgroup Meeting #4 IHS All Tribal and Urban Indian Organization Leaders Call
- **January 17:** Workgroup Meeting #5
- **January 24:** TSGAC Quarterly Meeting Update
- **February 1:** Workgroup Meeting #6
- **February 13:** DSTAC Quarterly Meeting Update
- **February 27:** All Tribal and Urban Indian Organization Leaders Call
- **March 29:** TSGAC Quarterly Meeting Update
- **April 10:** All Tribal and Urban Indian Organization Leaders Call
- **April 23:** 2018 Tribal Self-Governance Annual Conference – IHS Strategic Plan Update
- **April 30:** RADM Michael Weahkee, Acting IHS Director, provides an IHS Strategic Plan update in his remarks during the Direct Service Tribes Advisory Committee 3rd Quarter meeting.
- **June 18:** All Tribal and Urban Indian Organization Leaders Call
- **July 24:** 30-day public comment period on the draft IHS Strategic Plan FY 2018-2022 issued in the [Federal Register](#).
- **July 24:** All Tribal and Urban Indian Organizations Leaders Call
- **July 24:** IHS issues letters to [Tribal leaders](#) and [Urban Indian Organization leaders](#)
- **August 3:** Virtual Town Hall Session: Urban Indian Confer
- **August 6:** Virtual Town Hall Session: Tribal Consultation
 - **IHS Presentation:** [Draft IHS Strategic Plan FY 2018-2022 Town Hall](#) [PDF - 401 KB]
- **August 13:** All Tribal and Urban Indian Organization Leaders Call
- **August 23:** 30-day public comment period closes

2017

- **September 15:** IHS issues letters to initiate [Tribal Consultation](#) and [Urban Confer](#) on the IHS Strategic Plan for 2018-2022. IHS All Tribal and Urban Indian Organization Leaders Call
- **September 22:** IHS issues letters to [Tribal leaders](#) and [Urban Indian Organization leaders](#) on ways to provide in-person and written comments.
- **September 25:** IHS listening session held during the National Indian Health Board's 2017 National Tribal Health Conference in Bellevue, Washington.

- **September – October:** 30-day comment period on draft IHS Strategic Plan goals and objectives framework at listening sessions, webinars and in-person meetings.
- **October 11:** IHS Strategic Plan - Urban Indian Organization Leaders Conference Call
- **October 16:** Listening Session at NCAI 74th Annual Convention, Milwaukee, WI
- **October 18:** IHS Strategic Plan - Tribal Leaders Conference Call
- **October 23:** Direct Service Tribes & Tribal Self-Governance Joint Advisory Committee Meeting
- **October 24:** IHS Direct Service Tribes Advisory Committee (DSTAC) Quarterly Meeting presentation
- **October 25:** IHS Tribal Self-Governance Advisory Committee (TSGAC) and technical workgroup presentation
- **October 31:** Deadline to submit comments for workgroup consideration
- **November 14:** Workgroup Meeting #1
- **November 28:** IHS issues letters to [Tribal leaders](#) [PDF - 94 KB] and [Urban Indian Organization leaders](#) [PDF - 94 KB] to share progress to date on the IHS draft Strategic Plan 2018-2022. IHS All Tribal and Urban Indian Organization Leaders Call
- **November 29:** Workgroup Meeting #2
- **December 13:** Workgroup Meeting #3
- **December 18:** IHS All Tribal and Urban Indian Organization Leaders Call
- **December 29:** IHS issues letters to [Tribal leaders](#) and [Urban Indian Organization leaders](#) to provide an update on the progress of workgroup activities and updated timeline of the IHS Strategic Plan 2018-2022.