| Department of Health and Human Services              | Officer's SERNO |
|--|-----------------|
| Commissioned Corps of the U.S. Public Health Service |                 |
| Commissioned Officers' Effectiveness Report (cont)   | 1               |

| SECTION 4: REVIEWING OFFICIAL'S STATEMENT: To Be Completed by the Reviewing Official. Optional if the officer is not up for promotion.  PART I Officer Information: Enter officer's SERNO in the top right corner. Enter officer's name and category below.                                      |                          |
|--|--------------------------|
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|  |                          |
| PART II Reviewing Official's Assessment must address the following three points in the space provided.   |                          |
| <ol> <li>PROMOTION READINESS: Do you recommend this officer for promotion to the next higher rank?</li> <li>LEADERSHIP: How does the officer take on a leadership role in the Command/Agency?</li> <li>MISSION: How does the officer contribute to the mission of the Command/Agency?</li> </ol> |                          |
| (Text is limited to 3600 characters including spaces and returns.)   |                          |
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| PART III Signature   |                          |
| Reviewing Official Name/Title:   | Reviewing Official Date: |
|  |                          |
| PART IV Commissioned Corps Liaison Verification  |                          |
| Liason Signature:  | Liason Date:             |
|  |                          |

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